



UNIVERSITY OF MADRAS

(Established under the Act of Incorporation XXVII of 1857 –
Madras University Act 1923) - (State University)

MBA DEGREE EXAMINATIONS, NOVEMBER 2023

[CHOICE BASED CREDIT SYSTEM]

THEORY - TIME TABLE [Revised Regulations]

F.N: 10.00 a.m. to 01.00 p.m.

A.N.:02.00 p.m. to 05.00 p.m.

Maximum for each paper: 75 marks

FOR CANDIDATES ADMITTED PRIOR TO 2021 to 2022

DATE & SESSION	SUBJECT	SUBJECT CODE
FIRST SEMESTER		
22.11.2023 FN	PAPER I	Management Principles and Business Ethics
23.11.2023 FN	PAPER II	Quantitative and Research Methods in Business
24.11.2023 FN	PAPER III	Organizational Behaviour
27.11.2023 FN	PAPER IV	Accounting for Managers
28.11.2023 FN	PAPER V	Managerial Economics
29.11.2023 FN	Elective (Disciplinary - I)	Innovation and Entrepreneurship
SECOND SEMESTER		
30.11.2023 FN	PAPER VI	Legal System in Business
01.12.2023 FN	PAPER VII	Applied Operational Research
02.12.2023 FN	PAPER VIII	Human Resource Management
04.12.2023 FN	PAPER IX	Marketing Management
05.12.2023 FN	PAPER X	Operations Management
06.12.2023 FN	PAPER XI	Financial Management
07.12.2023 FN	Elective (Disciplinary – II)	International Business
THIRD SEMESTER		
08.12.2023 FN	PAPER XVI	Strategic Management
09.12.2023 FN	PAPER XVII	Management Information Systems
ELECTIVE SUBJECTS		
22.11.2023 AN	MARKETING RESEARCH AND CONSUMER BEHAVIOR	PMD01/PMF01
23.11.2023 AN	CORPORATE FINANCE	PMF02
24.11.2023 AN	ADVERTISING MANAGEMENT AND SALES PROMOTION	PMD03/PMF03
27.11.2023 AN	SECURITY ANALYSIS AND PORTFOLIO MANAGEMENT	PMF05
28.11.2023 AN	TAX MANAGEMENT	PMF06
29.11.2023 AN	SERVICE MARKETING	PMD10/PMF10
30.11.2023 AN	MERCHANT BANKING AND FINANCIAL SERVICES	PMF14
01.12.2023 AN	HUMAN RESOURCES DEVELOPMENT	PMF15
02.12.2023 AN	CUSTOMER RELATIONS MANAGEMENT	PMF16
04.12.2023 AN	PERFORMANCE MANAGEMENT	PMD17/PMF17
05.12.2023 AN	ORGANISATIONAL DEVELOPMENT	PMF18
06.12.2023 AN	RETAIL MARKETING	PMF19
07.12.2023AN	RURAL MARKETING	PMF20
08.12.2023AN	BANKING AND INSURANCE	PMF22
09.12.2023 AN	INDUSTRIAL AND LABOUR RELATIONS	PMD23/PMF23
11.12.2023 FN	INTERNATIONAL MARKETING	PMD24/PMF24
12.12.2023 FN	SUPPLY CHAIN MANAGEMENT	PMF25
13.12.2023 FN	QUALITY MANAGEMENT	PMF26
14.12.2023 FN	SALES AND DISTRIBUTION MANAGEMENT	PMF04
15.12.2023 FN	BRAND MANAGEMENT	PMD07/PMF07

16.12.2023 FN	INDUSTRIAL MARKETING		PMD08/PMF08
18.12.2023 FN	DATABASE MANAGEMENT SYSTEMS		PMF09
19.12.2023 FN	SYSTEM ANALYSIS AND DESIGN		PMF11
20.12.2023 FN	DECISION SUPPORT SYSTEM		PMD12/PMF12
11.12.2023 AN	E-BUSINESS		PMD13/PMF13
12.12.2023 AN	DERIVATIVES MANAGEMENT		PMF21
13.12.2023 AN	PRINCIPLES AND PRACTICES OF LOGISTICS MANAGEMENT		PMF27
14.12.2023 AN	INVENTORY & WAREHOUSING MANAGEMENT		PMF28
15.12.2023 AN	DOMESTIC AND INTERNATIONAL LOGISTICS		PMF29
16.12.2023 AN	HEALTH POLICY AND HEALTH CARE SYSTEMS		PMF30
18.12.2023 AN	HOSPITAL PLANNING AND ADMINISTRATION		PMF31
19.12.2023 AN	HOSPITAL RECORDS MANAGEMENT		PMF32
FOR CANDIDATES ADMITTED FROM THE ACADEMIC YEAR 2022-2023			
FIRST SEMESTER			
22.11.2023 AN	PAPER I	MANAGEMENT PRINCIPLES AND BUSINESS ETHICS	MB21A
23.11.2023 AN	PAPER II	QUANTITATIVE TECHNIQUES AND RESEARCH METHODS IN BUSINESS	MB21B
24.11.2023 AN	PAPER III	MANAGING ORGANISATIONAL BEHAVIOUR	MB21C
27.11.2023 AN	PAPER IV	ACCOUNTING FOR MANAGERS	MB21D
28.11.2023 AN	PAPER V	MANAGERIAL ECONOMICS	MB21E
29.11.2023 AN	EXTRA (Disciplinary-I)	ENTREPRENEURSHIP DEVELOPMENT	MB31A
SECOND SEMESTER			
30.11.2023 AN	PAPER VI	LEGAL SYSTEMS IN BUSINESS	MB22A
01.12.2023 AN	PAPER VII	APPLIED OPERATIONS RESEARCH	MB22B
02.12.2023 AN	PAPER VIII	HUMAN RESOURCE MANAGEMENT	MB22C
04.12.2023 AN	PAPER IX	MARKETING MANAGEMENT	MB22D
05.12.2023 AN	PAPER X	OPERATIONS MANAGEMENT	MB22E
06.12.2023 AN	PAPER XI	FINANCIAL MANAGEMENT	MB22F
07.12.2023 AN	EXTRA (Disciplinary.II)	INTERNATIONAL BUSINESS	MB32A
THIRD SEMESTER			
08.12.2023 FN	PAPER XII	Strategic Management	MB23A
09.12.2023 FN	PAPER XIII	Information Systems for Business	MB23B
ELECTIVE SUBJECTS			
ELECTIVES- 1.Finance Management			
30.11.2023 FN	Corporate Finance		MB4FA
01.12.2023 FN	Security Analysis and Portfolio Management		MB4FB
02.12.2023 FN	Tax Management		MB4FC
04.12.2023 FN	Merchant Banking and Financial Services		MB4FD
28.11.2023 FN	Derivatives Management		MB4FE
05.12.2023 FN	Banking and Insurance		MB4FF
06.12.2023 FN	Behavioural Finance		MB4FG
22.11.2023 FN	Financial Modelling		MB4FH
23.11.2023 FN	Capital Markets and Financial Services		MB4FI
24.11.2023 FN	Financial Planning and Wealth Management		MB4FJ
05.12.2023 FN	Fixed Income Securities		MB4FK

07.12.2023 FN	International Financial Management	MB4FM
11.12.2023 FN	Risk Management in Banks	MB4FN
ELECTIVES – 2. Marketing Management		
07.12.2023 FN	Advanced Marketing Research and Consumer Behaviour	MB4MA
28.11.2023 FN	Advertising Management and Sales Promotion	MB4MB
24.11.2023 FN	Sales and Distribution Management	MB4MC
27.11.2023 FN	Brand Management	MB4MD
28.11.2023 FN	Industrial Marketing	MB4ME
29.11.2023 FN	Services Marketing	MB4MF
30.11.2023 FN	Customer Relations Management	MB4MG
01.12.2023 FN	Retail Marketing	MB4MH
02.12.2023 FN	Rural Marketing	MB4MI
04.12.2023 FN	International Marketing	MB4MJ
05.12.2023 FN	Advanced Selling and Negotiation Skills	MB4MK
06.12.2023 FN	Channel Management Strategies	MB4ML
07.12.2023 FN	Customer Engagement Marketing	MB4MM
11.12.2023 FN	Digital Marketing	MB4MN
12.12.2023 FN	Marketing Analytics	MB4MO
13.12.2023 FN	Marketing Metrics	MB4MP
14.12.2023 FN	New Product Strategies	MB4MQ
15.12.2023 FN	Strategic Marketing	MB4MR
ELECTIVES – 3. Human Resource Management		
11.12.2023 FN	Human Resources Development	MB4RA
23.11.2023 FN	Performance Management	MB4RB
12.12.2023 FN	Organizational Development	MB4RC
13.12.2023 FN	Industrial and Labour Relations	MB4RD
28.11.2023 FN	Career Management	MB4RE
14.12.2023 FN	Emotional Intelligence for Managerial Effectiveness	MB4RF
15.12.2023 FN	HR Analytics	MB4RG
01.12.2023 FN	Learning and Development	MB4RH
02.12.2023 FN	Organizational Change	MB4RI
16.12.2023 FN	Strategic HRM	MB4RJ
05.12.2023 FN	Talent Management	MB4RK
06.12.2023 FN	Workplace counseling	MB4RL
07.12.2023 FN	Human Capital Planning	MB4RM
11.12.2023 FN	Human Resources Information System	MB4RN
12.12.2023 FN	Stress Management	MB4RO
13.12.2023 FN	Competency mapping	MB4RP
14.12.2023 FN	International HRD	MB4RQ
15.12.2023 FN	Compensation and Rewards Management	MB4RR
ELECTIVES – 4. Systems Management		
22.11.2023 FN	Database Management System	MB4SA
23.11.2023 FN	System Analysis and Design	MB4SB
24.11.2023 FN	Decision Support System	MB4SC
27.11.2023 FN	E – Business	MB4SD
28.11.2023 FN	Internet of Things	MB4SE
29.11.2023 FN	Cloud Computing	MB4SF

30.11.2023 FN	Enterprise Resource Planning	MB4SG
01.12.2023 FN	Software project and quality management	MB4SH
02.12.2023 FN	Data Warehousing	MB4SI
04.12.2023 FN	Deep Learning and Artificial Intelligence	MB4SJ
ELECTIVES- 5.Logistics and Supply Chain Management		
18.12.2023 FN	Supply Chain Management	MB4LA
19.12.2023 FN	Principles and Practice of Logistics Management	MB4LB
24.11.2023 FN	Inventory & Warehousing Management	MB4LC
27.11.2023 FN	Domestic and International Logistics	MB4LD
28.11.2023 FN	Purchasing Management	MB4LE
29.11.2023 FN	Logistics legal framework and Maritime documents	MB4LF
30.11.2023 FN	Export & Import Management	MB4LG
01.12.2023 FN	Strategic Logistics Management	MB4LH
02.12.2023 FN	Distribution Management	MB4LI
04.12.2023 FN	Multi-Modal Transportation	MB4LJ
05.12.2023 FN	Logistics Infrastructure	MB4LK
06.12.2023 FN	Shipping Finance and Maritime Insurance	MB4LL
07.12.2023 FN	Packaging and Material Handling	MB4LM
ELECTIVES –6. Hospital Management		
22.11.2023 FN	Health Policy and Health Care System	MB4HA
23.11.2023 FN	Hospital Planning and Administration	MB4HB
24.11.2023 FN	Hospital Records Management	MB4HC
27.11.2023 FN	Hospital Core Services	MB4HD
28.11.2023 FN	Hospital Support Services	MB4HE
29.11.2023 FN	Quality Assurance in Health Care	MB4HF
30.11.2023 FN	Operations Management in health care	MB4HG
01.12.2023 FN	Health care Governance and Technology	MB4HH
02.12.2023 FN	Total Quality Management in Hospital	MB4HI
04.12.2023 FN	Health care accreditation and Law	MB4HH
Electives – 7.Business Analytics		
22.11.2023 FN	Fundamentals of Business Analytics	MB4BA
20.12.2023 FN	Data Analytics with R Programming	MB4BB
21.12.2023 FN	Business Analytics Using Python	MB4BC
22.12.2023 FN	Data Visualization	MB4BD
23.12.2023 FN	Data Analytics in Business Functional Areas	MB4BE
29.11.2023 FN	Data Science	MB4BF
30.11.2023 FN	Business Intelligence, Big Data, Cloud Computing	MB4BG
01.12.2023 FN	Block Chain Technology	MB4BH
Electives – 8.Entrepreneurship and Family Business		
22.11.2023 FN	Introduction to Entrepreneurship	MB4EA
23.11.2023 FN	Family Business	MB4EB
24.11.2023 FN	Entrepreneurial Marketing and Sales Strategy	MB4EC
27.11.2023 FN	Financial Institutions and Funding for Entrepreneurs	MB4ED
28.11.2023 FN	Effective Business Plan Preparation	MB4EE
29.11.2023 FN	Entrepreneurial Innovation, Management and Design Thinking	MB4EF
30.11.2023 FN	Managing start-ups	MB4EG
Electives –9.Production and Operations Management		
22.11.2023 FN	Project Management	MB4PA

23.11.2023 FN	Total Quality Management		MB4PB
24.11.2023 FN	Six sigma		MB4PC
27.11.2023 FN	Materials Management		MB4PD
28.11.2023 FN	Services Operations Management		MB4PE
29.11.2023 FN	Process Managemen		MB4PF
30.11.2023 FN	Product design		MB4PG
01.12.2023 FN	Supply chain Analytics		MB4PH
02.12.2023 FN	Operations Strategy		MB4PI
Electives –10.Tourism and Hospitality Management			
22.11.2023 FN	Destination Tourism		MB4TA
23.11.2023 FN	Tourism Principles and Practices		MB4TB
24.11.2023 FN	Tourism Products of India		MB4TC
27.11.2023 FN	Strategic Tourism Management		MB4TD
28.11.2023 FN	Hospitality management		MB4TE
29.11.2023 FN	E Tourism		MB4TF
30.11.2023 FN	Travel Agency and Tour Operations Management		MB4TG
01.12.2023 FN	Tourism Entrepreneurship		MB4TH
02.12.2023 FN	Eco Tourism and Sustainable Development		MB4TI
04.12.2023 FN	Automation in Hospitality Industry		MB4TJ
05.12.2023 FN	Special Interest Tourism		MB4TK
06.12.2023 FN	Service Quality Management In Hospitality		MB4TL
[For candidates admitted from the Academic year 2023-24]			
FIRST SEMESTER			
12.12.2023 FN	PAPER-1	Management Principles and Business Ethics	434C1A
13.12.2023 FN	PAPER-2	Quantitative Techniques and Research Methods in Business	434C1B
14.12.2023 FN	PAPER-3	Managing Organizational Behavior	434C1C
15.12.2023 FN	PAPER-4	Accounting for Managers	434C1D
16.12.2023 FN	PAPER-5	Managerial Economics	434C1E
18.12.2023 FN	PAPER-6	Legal Systems in Business	434C1F
19.12.2023 FN	Extra Disciplinary	Entrepreneurship Development	434D1A
University Centenary Building		Dr.Elangovan Vellaichamy, M.Sc., M.Phil., Ph.D	
Chepauk, Chennai – 600 005.		Controller of Examinations.i/c	
NOV 2023			



UNIVERSITY OF MADRAS
 (Established under the Act of Incorporation XXVII of 1857 –
 Madras University Act 1923) - (State University)
M.A. DEGREE IN HUMAN RESOURCE MANAGEMENT
Examinations, NOVEMBER 2023
[CHOICE BASED CREDIT SYSTEM]
THEORY - TIME TABLE [Revised Regulations]

Maximum for each paper: 75 marks

F.N: 10.00 a.m. to 01.00 p.m.
 A.N.:02.00 p.m. to 05.00 p.m.

FOR THE CANDIDATES ADMITTED PRIOR TO 2021-22

FIRST SEMESTER

22.11.2023 FN	PAPER-1	Managerial Concepts and Business Ethics	PMC1A
23.11.2023 FN	PAPER-2	Organisational Behaviour	PMC1B
24.11.2023 FN	PAPER-3	Human Resource Management	PMC1C
27.11.2023 FN	PAPER-4	Legal Framework Governing Human Relations	PMC1D
28.11.2023 FN	ELECTIVE-I	Computer Languages for Management	PMCAA

SECOND SEMESTER

29.11.2023 FN	PAPER-5	Management Training and Development	PMC2E
30.11.2023 FN	PAPER-6	Industrial Relations	PMC2G
01.12.2023 FN	PAPER-7	Performance Management	PMC2H
13.12.2023 AN	ELECTIVE-II	Organizational Development (Common to M.Sc. Interior Design & Decor)	PMCA B/ MEDBC
04.12.2023 FN	ELECTIVE-(Extra-Disciplinary-I)	Accounting for Managers	PMCSA
05.12.2023 FN	ELECTIVE-III	Strategic Management	PMCSA C

THIRD SEMESTER

06.12.2023 FN	PAPER-8	Human Resources Development	PMC3J
07.12.2023 FN	PAPER-9	Strategic Human Resource Management	PMC3K
08.12.2023 FN	PAPER-10	Research Methods	PMC3L
09.12.2023 FN	PAPER-11	Labour Welfare	PMC3M
11.12.2023 FN	ELECTIVE-(Extra-Disciplinary-II)	MIS for Human Resource Management	PMCSB
05.12.2023 AN	ELECTIVE-IV	Innovation and Entrepreneurship (Common to M.Sc. Interior Design & Decor)	PMCSA D/ MEDBD

FOURTH SEMESTER

13.12.2023 FN	PAPER 12	Compensation Management	PMC4N
14.12.2023 FN	PAPER 13	International Human Resource Management	PMC4P
15.12.2023 FN	ELECTIVE –V	Total Quality Management	PMCSA E

FOR THE CANDIDATES ADMITTED FROM 2022-2023

FIRST SEMESTER

22.11.2023 FN	PAPER 1	Managerial Concepts and Business Ethics	HR21A
23.11.2023 FN	PAPER 2	Organisational Behaviour	HR21B
24.11.2023 FN	PAPER 3	Human Resource Management	HR21C
27.11.2023 FN	PAPER 4	Labour Legislations	HR21D
28.11.2023 FN	PAPER 5	Elective I - Managerial Economics	HR41A

SECOND SEMESTER

29.11.2023 FN	PAPER 5	Learning and Development	HR22A
30.11.2023 FN	PAPER 6	Industrial Relations	HR22B
01.12.2023 FN	PAPER 7	Performance Management	HR22C
02.12.2023 FN	PAPER 8	Elective II- Organizational Change & Development	HR32A
04.12.2023 FN	PAPER 9	Elective III- Strategic Management	HR32B

05.12.2023FN	Paper 10	Extra Disciplinary I - Accounting For Managers	HR42A
THIRD SEMESTER			
06.12.2023 FN	Paper 11	Work Place Counselling	HR23A
07.12.2023 FN	Paper 12	Strategic Human Resource Management	HR23B
08.12.2023 FN	Paper 13	Research Methods	HR23C
09.12.2023 FN	Paper 14	Labour Welfare	HR23D
11.12.2023 FN	Paper 15	Extra Disciplinary – II- Human Resource Information System	HR43A
12.12.2023 FN	Paper 16	Elective – IV-Innovation and Entrepreneurship	HR33A
FOR THE CANDIDATES ADMITTED FROM 2023- 24			
FIRST SEMESTER			
12.12.2023 FN	PAPER 1	Management Principles	433C1A
13.12.2023 FN	PAPER 2	Organizational Behaviour	433C1B
14.12.2023 FN	PAPER 3	Human Resource Management	433C1C
15.12.2023 FN	PAPER 4	Labour Legislation – 1	433E1A
16.12.2023 FN	PAPER 5	Managerial Economics	433E1B
University Centenary Building		<i>Dr.Elangovan Vellaichamy, M.Sc., M.Phil., Ph.D</i>	
Chepauk, Chennai – 600 005.		Controller of Examinations.i/c	
NOV 2023			